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BOC AVIATION LIMITED

中銀航空租賃有限公司 *

(Incorporated in the Republic of Singapore with limited liability)

Stock Code: 2588

OPERATIONAL DATA FOR THE FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

BOC Aviation Limited (the “Company”) announces its operational transactions for the fourth quarter and year ended 31 December 2025.

Steven Townend, Chief Executive Officer and Managing Director, said, “In 2025, we delivered a strong operational performance, executing one of our largest ever volumes of transactions. We added 160 aircraft purchase commitments to our orderbook and reinforced our position as one of the top five global aircraft lessors. During the year, we took delivery of 51 new aircraft, reflecting our commitment to invest in technologically advanced aircraft. As part of our active portfolio management strategy, we sold 35 owned aircraft in 2025 and achieved a 100% aircraft utilisation rate. With a strong portfolio and orderbook, we are confident in achieving our future growth objectives.”

Portfolio & Transactions Summary

- A total portfolio of 815 aircraft and engines owned, managed and on order
- An average aircraft age of 5.0 years and an average remaining lease term of 7.8 years for the 451 owned aircraft fleet¹
- Order book of 337 aircraft
- Managed fleet comprised 16 aircraft
- Customer base of 87 airlines in 46 countries and regions in the owned and managed portfolios
- Owned aircraft utilisation maintained at 100% throughout the year

* *For identification purposes only*

- Executed 66 transactions in the fourth quarter of 2025 and a total of 333 in 2025, including:
 - Commitments in the fourth quarter to purchase 14 aircraft and a total of 160 commitments in 2025
 - Delivery of 16 aircraft (excluding four acquired by an airline customer prior to delivery) in the fourth quarter and a net total of 51 in 2025
 - Sales of seven owned and one managed aircraft in the fourth quarter, which brought the total number of owned and managed aircraft sold during the year to 35 and one, respectively
 - 21 lease commitments in the fourth quarter and a total of 74 for 2025
- Raised total funding for the year of over US\$4 billion

Portfolio as at 31 December 2025

Asset Type	Owned	Managed	On Order ²	Total
Airbus A220 family	23	0	0	23
Airbus A320CEO family	57	7	0	64
Airbus A320NEO family	155	0	206	361
Airbus A330CEO family	8	0	0	8
Airbus A330NEO family	6	0	0	6
Airbus A350 family	10	0	4	14
Boeing 737NG family	53	7	0	60
Boeing 737-8/9	83	0	127	210
Boeing 777-300ER	18	1	0	19
Boeing 787 family	35	1	0	36
Freighters	3	0	0	3
Engines	11	0	0	11
Grand total	462	16	337	815

Notes:

- Weighted by net book value and includes finance lease receivables.
- Comprises all purchase commitments, including six where an airline customer has exercised the right to acquire the aircraft on delivery.

Shareholders and potential investors are reminded that the above data are based on the Company's records and have not been audited or reviewed by the Company's auditors.

By Order of the Board
BOC Aviation Limited
So Yiu Fung
Company Secretary

Hong Kong, 12 January 2026

As at the date of this announcement, the Board of Directors of the Company comprises Mr. Zhuo Chengwen as Chairman and Executive Director, Mr. Steven Matthew Townend as Executive Director, Mr. Chen Xiang, Mr. Jin Hongju, Ms. Jin Yan, Ms. Liu Yunfei and Mr. Robert James Martin as Non-executive Directors, and Mr. Dai Deming, Mr. Fu Shula, Mr. Antony Nigel Tyler and Dr. Yeung Yin Bernard as Independent Non-executive Directors.